



WORLD CITIZENSHIP COUNCIL

CERTIFICATE OF MEMBERSHIP

John Doe

is a certified member of our council. We take a great pleasure in welcoming you as our new member of our council and we look forward for your valuable contributions in the industry.



A handwritten signature in black ink, appearing to read 'B.P.' followed by a flourish.

PRABHU BALAKRISHNAN

PRESIDENT AND FOUNDER

worldcitizenshipcouncil.org